



# Gender Pay Gap Report

## Adient Seating UK Limited

### Gender Pay Gap Report

**We are a leader in automotive seating with unmatched global reach and scale and our vision is to improve the experience of a world in motion. Adient is committed to creating a diverse and inclusive workforce to help deliver our vision.**

We continue to be encouraged that our gender pay gap remains very low, particularly as the sector in which we operate is traditionally male dominated. Adient recognises we have small numbers of female representation at the most senior levels in our organisation. Our 1.8% median pay gap is also significantly lower than the current national average gender pay gap in the UK which is 15.4% according to the Office for National Statistics.

Our business continues to face the challenge of attracting female talent and this situation is currently compounded due to low levels of recruitment over the last two years. We remain committed to addressing these issues with a significant global focus in this area.

As part of this initiative Adient have established a global Diversity, Equity and Inclusion Committee, sponsored by our CEO and supported by our Senior Leadership Team. The immediate focus for this committee is gender diversity in EMEA, which the UK is actively engaged in.

A gender pay gap is not necessarily indicative of an underlying equal pay issue; it is not the same as equal pay which is about ensuring that men and women are paid the same for carrying out the same work or work of equal value. Rather, the calculations reflect the difference in the average wages of men and women regardless of their role, their full-time or part-time status, or their seniority.

All employers with 250 or more employees in Great Britain are required to publish their gender pay gap figures. The tables below show the mean and median hourly gender pay gap for Adient Seating UK Limited as at 5 April 2021 and the bonus gap in the 12 month reference period to 5 April 2021, i.e. for the 2020 performance year. They also illustrate the gender distribution across four equally sized pay quartiles.

#### Adient Seating UK Limited

OVERALL PAY GAP	
%MEDIAN	1.8
%MEAN	3.3

BONUS GAP	
%MEDIAN	35.3
%MEAN	53.3
%MALE RECEIVING BONUS	44.2
%FEMALE RECEIVING BONUS	39.7

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SALARY QUANTILES	% Male in quartile	%Female in quartile
Quartile 1	89.7%	10.3%
Quartile 2	85%	15%
Quartile 3	92.3%	7.7%
Quartile 4	86.6%	13.4%

The reason we have such a low pay gap in the organisation is that the levels of female representation are relatively consistent at all pay grades, as demonstrated by the salary quartile data.

Although more men than women received a bonus this year, we are confident that our female employees have the same opportunity as male employees to participate in and receive a bonus payment under the terms of our bonus schemes. Our mean bonus gap is a consequence of more men than women being engaged in more highly paid senior roles, which attract higher bonus payments. We are satisfied that there is no bonus pay gap within the same grade.

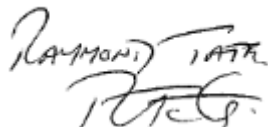
The fact that our gender pay gap compares positively to the UK and sector pay gap averages is encouraging, but we remain keenly aware that there must be a collective effort to attract more women into our organisation and into our sector. The business is fully committed to this strategy as demonstrated by our recently established DE&I Committee.

We are committed to increasing female representation despite the challenges posed by Covid and other external factors.

We have launched a hybrid remote working policy to further enhance our suite of family friendly policies, which we believe will help us attract and retain more diverse talent.

In terms of fair pay practices across pay grades, we regularly review and monitor this against similar sectors and undertake annual benchmarking activities.

**We confirm the data reported is accurate and in line with the Equality Act 2010 (Gender Pay Gap Information) Regulations 2017.**



**Board Member**